# THE MAURITIUS CIVIL SERVICE MUTUAL AID ASSOCIATION LTD

The Mauritius Civil Service Mutual Aid Association Ltd (the Association) is pleased to present its unaudited interim financial reports for the period 6 months ended 31 December 2023.

The unaudited interim financial reports have been prepared in accordance with the Bank of Mauritius Guideline on Public Disclosure of Information and IAS 34 - *Interim Financial Reporting*. The same accounting policies have been used to those applicable to the annual report.

# Macroeconomic outlook for Mauritius

The World Bank in its updated report of 24 September 2023, stated that despite its successful handling of the public health emergency, the pandemic's economic impact was severe, and the country's Gross Domestic Product (GDP) contracted by 14.6% in 2020, causing Mauritius to slide towards upper-middle income country status.

GDP growth rebounded by a relatively modest 3.5% in 2021 and accelerated to an estimated 8.3% in 2022, supported by a strong recovery in tourism despite headwinds from the war in Ukraine.

According to Statistics Mauritius, based on the latest information obtained, the GDP growth rate at market prices for 2023 is revised upward to 7.1% from 6.8% as forecasted in September 2023. Based on data available for the first nine months of 2023, the GVA growth rate at basic prices is reviewed to 7.0% from 6.7% as forecasted in September 2023.

Year-on-year (Y-o-y) inflation worked out to 3.9% in December 2023, compared to 12.2% in December 2022. Headline inflation for the 12-months ending December 2023 worked out to 7.0%, compared to 10.8% for the 12-months ending December 2022.

#### **Financial Environment**

During the period under review, the Bank of Mauritius maintained the Key Repo Rate at 4.50%. The weighted yield on 364-day Treasury Bills took the downward trend during the period. It has decreased from 4.82% in June 2023 to reach 4.09% in December 2023.

#### **Experience by Industry sectors**

The Mutual Aid Association continued to offer competitive interest rates on deposits and had maintained a premium of 25 basis points to Pensioner depositors during the period under review. As far as loans and advances are concerned, the Association is offering interest rate as from 5.00% per annum whereas the highest interest rate on deposits is 4.85%. Furthermore, since the Association deals mainly with public sector employees, Covid-19 did not have a major impact on its activities. Regarding IFRS 9, a forward-looking framework was used for the Expected Credit Loss Model, incorporating unemployment rate as the main economic indicator.

## **Association's Outlook**

Looking forward, the business segment in which the Association operates is set to remain volatile, with continuing challenges which are outside its span of control. The Association has enhanced its level of preparedness to better perform in a turbulent environment. In view of better catering for the changing needs of its members, the Association has been revisiting its products and services using a risk-based approach.

## Principal Activities and nature of customers

The principal activities of the Association are to grant loans to its members and to accept deposits from the public. All such activities are carried out at its registered office in Mauritius. The Association has a sub-office in Rodrigues, where loan applications are collected for onward processing in Mauritius.

As regards to its loan activities, the Association deals with public sector employees based on the principle of mutuality. Regarding deposit taking activities, the Association mobilizes fund from the general public as well as from institutional investors.

# **Revenue Growth and Profitability**

Notwithstanding the pressure on margins, the Mutual Aid Association is continuing to offer competitive interest rates for both its loan and deposit products. A net interest income of Rs 556m was generated for the quarter ended December 2023. As regards to profit before tax, the Association achieved a performance of Rs 473m.

## **Cost Control**

The Association continued to maintain a relatively low cost to income ratio. For the period ended December 2023, the cost to income ratio stood at about 17%, thus testifying in a real way the high level of operational efficiency achieved.

## **Credit Quality**

Loans and advances are granted solely to public sector employees and pensioners. During the period under review, net loans and advances stood at Rs 36.1bn.

The Association has adopted the IFRS 9 model and an amount of Rs 744m has been recognized in the statements of financial position as regards to Expected Credit Loss. There has been a charge of Rs 31m for the period ended December 2023.

## Liquidity Management

Cash and cash equivalents and HQLAs with banks have been undertaken to meet the minimum requirement of 10% investment in liquid assets. As at end of December 2023, the ratio stood comfortably at about 28% which is in line with the liquidity risk management strategy of the Association.

The Association maintained cash and cash equivalents to the tune of Rs 1.5bn as at end of December 2023.

During the period under review, the Association invested in treasury bills/notes in order to create a pool of High-Quality Liquid Assets (HQLAs). Investment in HQLAs stood at Rs 3.5bn as at end of December 2023.

# Capital Structure and Capital Adequacy Ratio (CAR)

According to the Guidelines on Capital Adequacy Ratio for Non-Bank Deposit Taking Institutions (NBDTIs), the Association shall be required to risk weight the credit risks which form part of its balance sheet assets and shall maintain a capital adequacy ratio of 10 per cent.

The total Tier 1 and Tier 2 capital of the Association was to the tune of Rs 15.1bn as at December 2023. The weighted amount of on-balance sheet assets was Rs 20.0bn for the period. Consequently, the CAR of the Association stood at about 75% thus confirming once more the financial soundness of the Association.

#### **Deposits from customers**

The total deposits as at end of December 2023 stood at Rs 18.7bn thus showing the high level of trust placed in the Association by its depositors.

#### Funds

The Funds consist of the Guarantee Benevolent Scheme (GBS), Mutual Solidarity Contribution (MSC) and Retirement Savings Scheme (RSS). The Funds stood at Rs 3.8bn as at end of December 2023.

### Shareholders' equity

Shareholders' equity stood at Rs 16.6bn as at end of December 2023 compared to Rs 15.2bn for the same period last year.

Mr. M.Bheekhee Chairperson 12 February 2024

Mr. P.Ramjug

Director

Mr. N.Dabeesingh

**Chief Executive Officer** 

#### THE MAURITIUS CIVIL SERVICE MUTUAL AID ASSOCIATION LTD

#### STATEMENTS OF FINANCIAL POSITION - AS AT DECEMBER 31, 2023

|  |            | THE GROUP  |            | Т                            | HE COMPANY |            |
|--|------------|------------|------------|------------------------------|------------|------------|
|  | As at      | As at      | Year End   | As at                        | As at      | Year End   |
|  | December   | December   | June       | December                     | December   | June       |
|  | 2023       | 2022       | 2023       | 2023                         | 2022       | 2023       |
|  | Unaudited  | Unaudited  | Audited    | Unaudited                    | Unaudited  | Audited    |
|  | Rs'000     | Rs'000     | Rs'000     | Rs'000                       | Rs'000     | Rs'000     |
| ASSETS   |            |            |            |                              |            |            |
| Cash and cash equivalents                                | 1,524,650  | 1,287,309  | 1,049,252  | 1,478,402                    | 1,251,442  | 1,008,858  |
| Loans and advances to members                            | 36,114,437 | 34,429,092 | 35,434,631 | 36,114,437                   | 34,429,092 | 35,434,631 |
| Placements with bank and non-bank financial institutions | -          | 500,632    | 507,138    | -                            | 500,632    | 507,138    |
| Financial assets at amortised cost                       | 3,535,263  | 3,948,337  | 3,952,383  | 3,535,263                    | 3,948,337  | 3,952,383  |
| Financial assets at fair value through profit or loss    | 213,902    | 165,226    | 203,946    | 213,902                      | 165,226    | 203,946    |
| Investment in subsidiary                                 | -          | -          | -          | 433,802                      | 433,802    | 433,802    |
| Property, equipment and right of use assets              | 594,872    | 236,450    | 311,394    | 441,635                      | 101,326    | 158,222    |
| Intangible assets  | 7,825      | 15,575     | 10,353     | 5,875                        | 15,518     | 10,352     |
| Investment in associates                                 | 134,481    | 88,312     | 134,481    | 134,481                      | 88,312     | 134,481    |
| Investment properties                                    | 533,469    | 531,569    | 533,469    | 247,984                      | 248,106    | 247,984    |
| Deferred tax assets                                      | 95,127     | 113,297    | 95,611     | 112,271                      | 125,703    | 112,271    |
| Other assets   | 462,995    | 452,704    | 362,934    | 462,065                      | 448,661    | 364,147    |
| Total assets   | 43,217,021 | 41,768,505 | 42,595,592 | 43,180,116                   | 41,756,157 | 42,568,215 |
| LIABILITIES  |            |            |            |                              |            |            |
| Deposits from customers                                  | 18.671.632 | 21,137,255 | 20,259,073 | 18,671,632                   | 21,137,255 | 20,259,073 |
| Interest bearing loans                                   | 3,792,573  | 1,500,000  | 2,368,652  | 3,792,573                    | 1,500,000  | 2,368,652  |
| Current tax liabilities                                  | 88,621     | 51,552     | 83,156     | 87,425                       | 50,460     | 83,158     |
| Funds  | 3,824,192  | 3,732,951  | 3,739,685  | 3,824,192                    | 3,732,951  | 3,739,685  |
| Pension benefit obligations                              | 5,612      | 47,562     | 5,612      | 5,612                        | 47,562     | 5,612      |
| Other liabilities  | 198,504    | 125,264    | 246,052    | 197,600                      | 121,792    | 242,454    |
| Total liabilities  | 26,581,134 | 26,594,585 | 26,702,230 | 26,579,033                   | 26,590,021 | 26,698,634 |
| Shareholders' equity                                     |            |            |            |                              |            |            |
| Share capital  | 227,454    | 226,929    | 227,196    | 227,453                      | 226,929    | 227,196    |
| Retained earnings  | 16,093,967 | 14,632,146 | 15,401,945 | 16,062,647                   | 14,627,843 | 15,381,645 |
| Revaluation reserve                                      | 3,481      | 3,481      | 3,481      | -                            | -          |            |
| Statutory reserve  | 227,197    | 226,728    | 227,196    | 227,196                      | 226,728    | 227,196    |
| Actuarial reserves                                       | (136,258)  | (148,736)  | (136,259)  | (136,259)                    | (148,736)  | (136,259)  |
| Other reserves   | 220,047    | 233,372    | 169,803    | 220,047                      | 233,372    | 169,803    |
| Total equity   | 16,635,888 | 15,173,920 | 15,893,362 | 16,601,083                   | 15,166,136 | 15,869,581 |
| Total equity and liabilities                             | 43,217,021 | 41,768,505 | 42,595,592 | 43,180,116                   | 41,756,157 | 42,568,215 |
|  |            |            |            | and the second second second |            |            |

These financial statements have been approved for issue on 12 February 2024 and signed on its behalf by:

Mr. N.Dabeesingh Chief Executive Officer Mr. P.Ramjug Mr. M.Bheekhee Chairperson Director

#### THE MAURITIUS CIVIL SERVICE MUTUAL AID ASSOCIATION LTD STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

#### FOR THE PERIOD ENDED DECEMBER 31, 2023

|  | THE GROUP              |                        |                            |                            |                           | THE COMPANY            |                        |                            |                            |                           |  |
|--|------------------------|------------------------|----------------------------|----------------------------|---------------------------|------------------------|------------------------|----------------------------|----------------------------|---------------------------|--|
| _  | Quarter<br>31-Dec-2023 | Quarter<br>31-Dec-2022 | 6 Months to<br>31-Dec-2023 | 6 Months to<br>31-Dec-2022 | Year - End<br>30-Jun-2023 | Quarter<br>31-Dec-2023 | Quarter<br>31-Dec-2022 | 6 Months to<br>31-Dec-2023 | 6 Months to<br>31-Dec-2022 | Year - End<br>30-Jun-2023 |  |
|  | Unaudited              | Unaudited              | Unaudited                  | Unaudited                  | Audited                   | Unaudited              | Unaudited              | Unaudited                  | Unaudited                  | Audited                   |  |
| - Andrew State Sta | Rs'000                 | Rs'000                 | Rs'000                     | Rs'000                     | Rs'000                    | Rs'000                 | Rs'000                 | Rs'000                     | Rs'000                     | Rs'000                    |  |
| Interest income using effective interest rate method   | 878,592                | 800,595                | 1,754,761                  | 1,474,205                  | 3,133,570                 | 878,592                | 800,595                | 1,754,761                  | 1,474,205                  | 3,133,570                 |  |
| Interest expense   | (322,553)              | (291,188)              | (652,020)                  | (469,272)                  | (1,115,861)               | (322,553)              | (291,188)              | (652,020)                  | (469,272)                  | (1,115,861)               |  |
| Net interest income  | 556,039                | 509,407                | 1,102,742                  | 1,004,933                  | 2,017,709                 | 556,039                | 509,407                | 1,102,742                  | 1,004,933                  | 2,017,709                 |  |
| Other income   | 5,745                  | 3,619                  | 9,840                      | 7,745                      | 16,145                    | 6,397                  | 4,054                  | 11,145                     | 8,832                      | 18,754                    |  |
| Rental income  | 3,872                  | 4,641                  | 12,508                     | 9,660                      | 18,563                    | -                      |                        |                            | •                          | -                         |  |
| Operating income   | 565,656                | 517,668                | 1,125,089                  | 1,022,338                  | 2,052,417                 | 562,437                | 513,461                | 1,113,886                  | 1,013,765                  | 2,036,463                 |  |
| N  | 29,173                 | (47,923)               | (31,246)                   | (84,901)                   | (90,211)                  | 29,219                 | (47,923)               | (31,246)                   | (84,901)                   | (90,166)                  |  |
| Net credit loss (expense)/release on financial assets  | (53,988)               | (48,157)               | (85,928)                   | (77,319)                   | (151,791)                 | (53,988)               | (48,157)               | (85,928)                   | (77,319)                   | (151,791)                 |  |
| Personnel expenses   | (15,372)               | (9,246)                | (30,904)                   | (18,750)                   | (46,074)                  | (14,930)               | (8,468)                | (30,019)                   | (17,214)                   | (46,306)                  |  |
| Depreciation and amortisation  | (37,235)               | (30,934)               | (65,793)                   | (57,543)                   | (130,745)                 | (39,049)               | (29,757)               | (68,114)                   | (57,485)                   | (129,188)                 |  |
| Other expenses<br>Impairment reversal/(charge) on property, plant and  | (37,233)               | (30,754)               | (03,750)                   | (21,212)                   | 317                       | -                      | -                      | 1.                         |                            | 317                       |  |
| equipment  | -                      | -                      | -                          |                            |                           |                        |                        |                            |                            | 82,200                    |  |
| Fair value adjustments of funds  | -                      | -                      | -                          | -                          | 82,200                    |                        | -                      | -                          | -                          | 82,200                    |  |
| Fair value gain/(loss) on investment properties  | -                      | -                      | -                          |                            | 11,213                    | -                      | -                      | -                          | -                          | 301                       |  |
| Fair value gain/(loss) on financial assets at fair value through profit or loss  | (10,762)               | (7,726)                | 5,277                      | (7,064)                    | (11,351)                  | (10,762)               | (7,726)                | 5,277                      | (7,064)                    | (11,351)                  |  |
| Share of profit/(loss) of associate  |                        | -                      |                            |                            | (2,951)                   |                        | -                      | -                          | -                          | (2,951)                   |  |
| Share of profit/(loss) of associate  | (88,185)               | (143,985)              | (208,595)                  | (245,577)                  | (339,393)                 | (89,510)               | (142,030)              | (210,031)                  | (243,983)                  | (348,934)                 |  |
| Profit before income tax   | 477,472                | 373,683                | 916,495                    | 776,761                    | 1,713,024                 | 472,927                | 371,431                | 903,855                    | 769,782                    | 1,687,529                 |  |
| Income tax expense   | (67,490)               | (64,748)               | (140,012)                  | (131,197)                  | (315,424)                 | (66,926)               | (64,387)               | (138,328)                  | (130,104)                  | (311,808)                 |  |
| Profit for the period/year   | 409,982                | 308,934                | 776,483                    | 645,563                    | 1,397,600                 | 406,001                | 307,043                | 765,526                    | 639,678                    | 1,375,721                 |  |
|  |                        |                        |                            |                            |                           |                        |                        |                            |                            |                           |  |
| Other comprehensive income:<br>Items that will not be reclassified to profit or loss:  |                        |                        |                            |                            |                           |                        |                        |                            |                            | 14.000                    |  |
| Remeasurements of pension benefit obligations  | -                      | -                      | -                          | -                          | 15,033                    | -                      |                        |                            |                            | 15,033                    |  |
| Income tax relating to components of other comprehensive   | -                      | -                      | -                          | -                          | (2,556)                   |                        | -                      | -                          |                            | (2,556)                   |  |
| income   |                        | -                      | -                          |                            | 12,477                    | -                      | -                      |                            | -                          | 12,477                    |  |
| The other comprehensive incomerciossy  |                        | 308,934                | 776,483                    | 645,563                    | 1,410,077                 | 406,001                | 307,043                | 765,526                    | 639,678                    | 1,388,198                 |  |

### THE MAURITIUS CIVIL SERVICE MUTUAL AID ASSOCIATION LTD STATEMENTS OF CHANGES IN EQUITY - PERIOD ENDED DECEMBER 31, 2023

| THE GROUP                                     | Share<br>Capital<br>Rs'000 | Statutory<br>Reserve<br>Rs'000 | Revaluation<br>Reserve<br>Rs'000 | Other<br>Reserves<br>Rs'000 | Actuarial<br>Reserves<br>Rs'000 | Retained<br>Earnings<br>Rs'000 | Total<br>Equity<br>Rs'000 |
|---|----------------------------|--------------------------------|----------------------------------|-----------------------------|---------------------------------|--------------------------------|---------------------------|
| D 1   | 226,728                    | 226,728                        | 3,481                            | 327,081                     | (148,736)                       | 13,892,879                     | 14,528,160                |
| Balance at July 1, 2022                       | 468                        | 220,728                        | 5,401                            | -                           | -                               | _                              | 468                       |
| Issue of shares                               | 408                        |                                | -                                | -                           | -                               | 1,397,600                      | 1,397,600                 |
| Profit for the year                           | -                          | -                              | -                                | -                           | 12,477                          | -                              | 12,477                    |
| Other comprehensive income for the year       |                            |                                |                                  |                             | 12,477                          | 1,397,600                      | 1,410,077                 |
| Total comprehensive income                    |                            | 468                            |                                  | (157,278)                   | -                               | 156,810                        | -                         |
| Transfer made to reserves for the year        | -                          | 400                            | _                                | (107,270)                   | -                               | (45,344)                       | (45,344)                  |
| Dividend declared<br>Balance at June 30, 2023 | 227,196                    | 227,196                        | 3,481                            | 169,803                     | (136,259)                       | 15,401,945                     | 15,893,362                |
| Balance at June 30, 2023                      |                            |                                |                                  |                             |                                 |                                |                           |
| Balance at July 1, 2023                       | 227,196                    | 227,196                        | 3,481                            | 169,803                     | (136,259)                       | 15,401,945                     | 15,893,362                |
| Issue of shares                               | 258                        | -                              | -                                | -                           |                                 | -                              | 258                       |
| Profit for the period                         | -                          | -                              | -                                | -                           | -                               | 776,483                        | 776,483                   |
| Other comprehensive income for the period     | 2                          | -                              | -                                | -                           | -                               | -                              | -                         |
| Total comprehensive income                    |                            |                                | -                                | -                           | -                               | 776,483                        | 776,483                   |
| Movement in respect for the period            |                            |                                |                                  | 50,244                      | -                               | (84,460)                       | (34,216)                  |
| Balance at December 31, 2023                  | 227,454                    | 227,196                        | 3,481                            | 220,047                     | (136,259)                       | 16,093,967                     | 16,635,887                |

| THE COMPANY                               | Share<br>Capital | Statutory<br>Reserve | Revaluation<br>Reserve | Other<br>Reserves | Actuarial<br>Reserves | Retained<br>Earnings | Total<br>Equity |
|---|------------------|----------------------|------------------------|-------------------|-----------------------|----------------------|-----------------|
|   | Rs'000           | Rs'000               | Rs'000                 | Rs'000            | Rs'000                | Rs'000               | Rs'000          |
| Balance at July 1, 2022                   | 226,728          | 226,728              | -                      | 327,081           | (148,736)             | 13,894,458           | 14,526,259      |
| Issue of shares                           | 468              | -                    | -                      |                   | -                     | -                    | 468             |
| Profit for the year                       | -                | -                    | -                      | -                 | -                     | 1,375,721            | 1,375,721       |
| Other comprehensive income for the year   | -                | -                    | -                      |                   | 12,477                | -                    | 12,477          |
| Total comprehensive income                | -                |                      | -                      | -                 | 12,477                | 1,375,721            | 1,388,199       |
| Transfer made to reserves for the year    | -                | 468                  | -                      | (157,278)         | -                     | 156,809              | -               |
| Dividend declared                         | -                | -                    | -                      |                   | -                     | (45,343)             | (45,343)        |
| Balance at June 30, 2023                  | 227,196          | 227,196              | -                      | 169,803           | (136,259)             | 15,381,645           | 15,869,582      |
| Balance at July 1, 2023                   | 227,196          | 227,196              | -                      | 169,803           | (136,259)             | 15,381,645           | 15,869,581      |
| Issue of shares                           | 258              | -                    | -                      | -                 | -                     | ÷                    | 258             |
| Profit for the period                     | -                | -                    | -                      | -                 | -                     | 765,526              | 765,526         |
| Other comprehensive income for the period | -                | -                    | -                      | -                 | -                     |                      | -               |
| Total comprehensive income                | -                | -                    | -                      | -                 | -                     | 765,526              | 765,526         |
| Movement in respect for the period        |                  | -                    | -                      | 50,244            | -                     | (84,525)             | (34,281)        |
| Balance at December 31, 2023              | 227,453          | 227,196              | -                      | 220,047           | (136,259)             | 16,062,647           | 16,601,083      |

#### THE MAURITIUS CIVIL SERVICE MUTUAL AID ASSOCIATION LTD STATEMENTS OF CASH FLOWS - AS AT DECEMBER 31, 2023

|  |   | HE GROUP            |                   |                        | HE COMPANY           | Year En         |
|--|---|---------------------|-------------------|------------------------|----------------------|-----------------|
|  | As at   | As at               | Year End          | As at                  | As at                | Year En         |
|  | December  | December            | June              | December               | December             | 202             |
|  | 2023  | 2022                | 2023              | 2023                   | 2022                 |                 |
| -  | Unaudited   | Unaudited<br>Rs'000 | Audited<br>Rs'000 | Unaudited<br>Rs'000    | Unaudited<br>Rs'000  | Audite<br>Rs'00 |
| Cash flows from operating activities   | Rs'000  | K\$ 000             | KS 000            | 13000                  |                      |                 |
| rofit before income tax  | 916,495   | 776,761             | 1,713,024         | 903,855                | 769,782              | 1,687,52        |
| djustments for:  |   |                     | 144407404000      |                        | 84,901               | 90,16           |
| Net release)/credit loss allowance on financial assets                                   | 31,246  | 84,901              | 90,211            | 31,246                 | 10,376               | 32,36           |
| Depreciation of property, equipment and right of use assets                              | 26,477  | 11,857              | 32,018            | 25,592                 | 6,838                | 13,94           |
| mortisation of intangible assets   | 4,428   | 6,895               | 14,056            | 4,428                  | (1,474,205)          | (3,133,570      |
| nterest income   | (1,754,761)   | (1,474,205)         | (3,133,570)       | (1,754,761)<br>652,020 | 469,273              | 1,186,71        |
| terest expense   | 652,020   | 469,272             | 1,186,711         | 052,020                | 407,275              | (26,91          |
| ension expense   |   |                     | (26,917)          | -                      |                      | 2.95            |
| hare of loss of associate  | -   | -                   | 2,951             |                        |                      | (30             |
| ir value (gain)/loss on investment properties  | 1.5   |                     | (301)             | -                      | -                    | (31             |
| npairment on property, plant and equipment   |   | 5                   | (317)             | -                      | 687                  | 1,37            |
| terest expense on lease liabilities  | -   | 687                 | 1,376             | (5,273)                | 7.064                | 11.3            |
| ir value (gain)/loss on financial assets at fair value through profit or loss            | (5,273)   | 7,064               | 11,351            |                        | 3                    |                 |
| ealised (gain)/loss on disposal of financial assets at fair value through profit or loss | 8,100   | 2                   | 1,650             | 8,100                  | 2                    | 1,6:            |
| ranslation (gain)/loss on revaluation of cash balance denominated in foreign             |   | (1)                 | 2                 | (14)                   | (1)                  |                 |
| arrency  | (14)  | (1)                 | (82,200)          | (14)                   | -                    | (82,20          |
| air value adjustments of funds   | (129,376)   | (116,768)           | (189,955)         | (142,901)              | (125,284)            | (215,26         |
| hanges in operating assets and liabilities   | * 1995 BAR 1997 BAR 1 | 20 EE 58            |                   | (220.027)              | (124,922)            | (1,221,47       |
| ncrease)/Decrease in loans and advances to members                                       | (779,875)   | (124,922)           | (1,221,472)       | (779,875)              | (371,577)            | (289.29         |
| ncrease)/Decrease in other assets  | (101,242)   | (371,525)           | (290,505)         | (99,132)               |                      | (1,983.03       |
| Decrease)/Increase in deposits from customers  | (1,603,971)   | (1,140,835)         | (1,983,036)       | (1,603,971)            | (1,140,835)          | (8,80           |
| Decrease)/Increase in other liabilities  | (16,705)  | (147,058)           | (13,101)          | (14,007)               | (146,037)<br>108,360 | 182.7           |
| nerease/(Decrease) in funds  | 132,110   | 108,360             | (3,515,346)       | (2,507,777)            | (1,800,294)          | (3,535,21       |
|  | (2,499,059)   | (1,792,747)         | (3,515,546)       | (2,507,777)            |                      |                 |
|  | 1,736,846   | 1,488,432           | 3,142,043         | 1,736,846              | 1,488,432            | 3,142,0         |
| nterest received   | (594,082)   | (371,341)           | (966,597)         | (594,082)              | (371,341)            | (966,59         |
| nterest paid   | (168,343)   | (146,168)           | (284,297)         | (168,343)              | (146,168)            | (284,29         |
| ncome tax paid<br>Net cash (used in)/generated from operating activities                 | (1,524,638)   | (821,825)           | (1,624,197)       | (1,533,356)            | (829,372)            | (1,644,00       |
| Cash flows from investing activities   |   |                     |                   |                        |                      | (500,0          |
| Addition to placements with bank and non-bank financial institutions                     | -   | (500,000)           | (500,000)         |                        | (500,000)            |                 |
| Proceeds from matured placements with bank and non-bank financial institutions           | 500,000   | 250,000             | 250,000           | 500,000                | 250,000              | 250,0           |
| Proceeds from matured financial assets at amortised costs and fair value through         |   |                     |                   |                        | 000 520              | 991.3           |
| rofit or loss  | 1,500,688   | 990,529             | 991,365           | 1,500,688              | 990,529              | 991,.           |
| Addition to financial assets at amortised cost and at fair value through profit or loss  | (1.082,180)   | (1,052,900)         | (1,098,044)       | (1,082,180)            | (1,052,900)          | (1,098,0        |
|  | (309,919)   | (10)                | (80,895)          | (307,055)              | (10)                 | (75,5           |
| Purchase of property and equipment<br>Acquisition of investment in associate             |   |                     | (49,120)          |                        |                      | (49,1)          |
| Purchase of investment property  | -   |                     | (1,945)           |                        |                      |                 |
| Purchase of intensible assets  | (1,899)   |                     | 0                 | (1,899)                | · · ·                | (481.3          |
| Net cash generated from/(used in) investing activities                                   | 606,690   | (312,381)           | (488,639)         | 609,554                | (312,381)            | (481,5)         |
| Cash flows from financing activities   |   |                     | 12 (27)           | 250                    | 201                  |                 |
| Proceeds from issuing shares   | 258   | 201                 | 468               | 258                    | 1,500,000            | 2,500,0         |
| ncrease in interest bearing loans  | 1,423,921   | 1,500,000           | 2,500,000         | 1,423,921              | 1,500,000            | (195.3          |
| Repayment of loans   |   |                     | (195,369)         | -                      | -                    | (195.5          |
| Payment of the principal portion of the lease liability                                  | -   |                     | (1,837)           | (20.0.47)              | 31,185               | (31,3           |
| Dividend paid  | (30,847)  | 31,185              | (31,348)          | (30,847)               | 1,531,386            | 2,271,9         |
| Net cash generated from/(used in) financing activities                                   | 1,393,332   | 1,531,386           |                   |                        |                      |                 |
| Net increase/(decrease) in cash and cash equivalents                                     | 475,384   | 397,179             | 159,079           | 469,529                | 389,632              | 146,            |
| Effect of foreign exchange rate changes  | 14  | 1                   | (2)               | 14                     | 1                    |                 |
| Effect of foreign exchange rate changes<br>ECL arising on Cash and Cash Equivalents      | -   | 64 C                | 46                |                        | -                    | 861.            |
| Cash and cash equivalents at beginning of period / year                                  | 1,049,252   | 890,129             | 890,129           | 1,008,858              | 861,808              | 1.008.8         |
|  | 1,524,650   | 1,287,309           | 1,049,252         | 1,478,402              | 1 /51 44/            |                 |